

8 October 1971

Dr. Thomas J. Higgins
Department of Electrical Engineering
University of Wisconsin
Madison, Wisconsin 53706

Dear Dr. Higgins:

Thank you very much for your inquiry regarding the paper on Engineering Systems Analysis which we presented last June at Annapolis. Enclosed are copies for your use, mark-up, and return per your offer. We would be most interested in your constructive critical comments. Basically the course is also an attempt to improve intergroup technical communications on an internal basis. There are several disciplines represented in the group, consequently there is a wide heterogeneity of background. The paper is slanted somewhat for internal consumption although the wide range of references suggest that we have a universal commonality.

We look forward to your response as you have proposed.
Thank you.

Very truly yours,

[Redacted Signature]

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